

| Meeting of: Governance and Audit Committee | | | | | |
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| Date of Meeting: | Monday, 13 December 2021 | | | | |
| Relevant Scrutiny Committee: | Corporate Performance and Resources | | | | |
| Report Title: | Progress Against the Internal Audit Risk Based Plan 2021-22 | | | | |
| Purpose of Report: | To provide members of the Committee with a position statement on progress being made against the audit work included and approved within the Internal Audit Risk Based Plan 2021-22. | | | | |
| Report Owner: | Head of the Regional Internal Audit Service | | | | |
| Responsible Officer: | Deputy Section 151 Officer | | | | |
| Elected Member and Officer Consultation: | No Elected Members have been consulted. Legal Services and Head of Finance. | | | | |
| Policy Framework: | The proposals in this report are in accordance with the policy framework and budget. | | | | |

Executive Summary:

- The progress made against the approved internal audit risk-based plan 2021-22 is detailed in Appendix A. It shows that 22 reviews have been finalised, 17 with an audit opinion whilst 4 reports have been issued in draft and 13 are on-going.
- Based on the assessment of the strengths and weaknesses of the areas examined through testing
 of the effectiveness of the internal control environment of the 16 completed audits to date, an
 audit opinion of substantial assurance has been given to 2 audits, an opinion of reasonable
 assurance to 10 completed audits whilst 4 audits have resulted in an audit opinion of limited
 assurance.
- 75 recommendations have been made to strengthen the control environment; 3 are categorised as high priority, 34 medium and 38 low priority. All recommendations will be monitored to ensure they are effectively implemented.

Recommendation

1. That members of the Committee note the content of the report and the progress made against the 2021-22 Internal Audit Annual Risk Based Plan.

Reason for Recommendation

1. To keep Governance and Audit Committee informed.

1. Background

- 1.1 In accordance with the Public Sector Internal Audit Standards, the Head of Audit is responsible for developing a risk-based annual audit plan which takes into account the Council's risk management framework. Within the Standards there is also a requirement for the Head of Audit to review and adjust the plan, as necessary, in response to changes in the Council's business, risks, operations, programs, systems, controls and resources. The Head of Audit must also ensure that Internal Audit resources are appropriate, sufficient and effectively deployed to achieve the approved plan.
- 1.2 The Internal Audit Plan for 2021-22 was submitted to the Governance and Audit Committee for consideration and approval on 20th July 2021. The Plan outlined the assignments to be carried out which will provide sufficient coverage to provide an opinion at the end of 2021-22. The proposed plan continues to recognise particular risks arising from COVID-19, availability of audit and service staff and challenges arising from the remote ways of working. The plan is also flexible to allow for changing circumstances and events that may occur, such as requests to respond to new issues that may emerge.

2. Key Issues for Consideration

- Progress made against the approved plan for the period 1st April to 30th November 2021 is attached at Appendix A. This details the status of each planned review, the audit opinion and the number of any high, medium or low priority recommendations made to improve the control environment. It should be noted that some reviews listed have no audit opinion, for example advice and guidance and Governance and Audit Committee / Senior Leadership Team (SLT) reporting. This is because the audit work carried out in respect of these items is planned but the nature of the work does not lead to testing and the formation of an audit opinion.
- 2.2 Appendix A illustrates that as at 30th November 2021, 22 items of work have been completed of which 17 audits have resulted in an opinion being provided. A further 4 audits have been completed and draft reports issued; these are awaiting feedback from Service Departments. A total of 13 audits are currently on-going.

2.3 Based on the assessment of the strengths and weaknesses of the areas examined through testing of the effectiveness of the internal control environment an audit opinion of substantial assurance has been given to 2 completed audits and an opinion of reasonable assurance to 11 completed audits. Four completed audit reviews have been given an audit opinion of limited, that is only limited assurance can be placed on the current system of internal control. Tender Evaluation & Award - Building Services was described in the last progress report so the explanations for the other 3 audits is detailed as follows:

2.4 Direct Payments Follow Up

The purpose of the audit was to provide assurance on the adequacy and effectiveness of the internal control, governance, and risk management arrangements in respect of the direct payments process within Social Services. The previous audit undertaken in December 2020 resulted in a limited assurance opinion and 6 recommendations were made and accepted to improve the control environment and mitigate risk. The purpose of this review was to examine the progress that had been made. Unfortunately, although some progress had been made, 4 of the 6 medium priority recommendations were still outstanding. Improvements in respect of financial monitoring of non-managed accounts is required and current working practices within the team need to be reviewed and updated to ensure they are fit for purpose. The delays in implementation of the agreed recommendations have been recognised by the Service who aim to complete the agreed work by the end of 2021. A further audit will subsequently be undertaken.

2.5 Enable Grant Verification 2019/20

This grant from Welsh Government exits to support the delivery of adaptations to support independent living and requires an audit certificate to certify that entries are fairly stated. The audit opinion was limited as the deadline for submission of the certificate was exceeded by 11 months due to an oversight within the service and the relevant documentation was not readily available to enable the verification work to be completed. However, the original deadline was during the initial Covid pandemic (September 2020) which impacted on the capacity of the service area. Recommendations made have been agreed and the audit of the 2020/21 Enable Grant found that improvements had already been made.

2.6 Disabled Facilities Grants (DFG's)

The purpose of the audit was to provide assurance on the adequacy and effectiveness of the internal control, governance, and risk management arrangements in respect of the DFG's. Such things as policies and procedures, applications process, budgetary control and the allocation and completion of work was reviewed. Although some areas of good practice were identified the audit identified some key issues. The implementation of a new monitoring system has been delayed and there has been a recent high turnover of staff; therefore recommendations to update policies and guidance to applicants and

- staff, to implement the new system as well as to consider the potential impact on budgets and staff that changes, due to be made to the DFG criteria, will have.
- 2.7 Appendix A identifies that a total of 3 high priority, 34 medium priority and 38 low priority recommendations have been made to improve the control environment. The high priority recommendations were in respect of the limited opinion audit reports and progress will be reviewed in the follow up audits. The implementation of the remaining recommendations will also be monitored to ensure that progress is being made.

3. How do proposals evidence the Five Ways of Working and contribute to our Well-being Objectives?

3.1 The Annual Risk Based Plan contains audit reviews that will be service specific and that will assist in understanding how those services undertake the five ways of working and how they deliver the well-being objectives.

4. Resources and Legal Considerations

Financial

There are no resource implications as a direct consequence of this report, but effective audit planning and monitoring are key contributors in ensuring that the Council's assets and interests are properly accounted for and safeguarded.

Employment

4.1 None as a direct consequence of this report.

Legal (Including Equalities)

4.2 The provision of an adequate and effective Internal Audit function is a legal requirement under the Accounts and Audit (Wales) Regulations 2014 as amended from time to time. There are no equalities implications as a direct consequence of this report.

5. Background Papers

None

Vale of Glamorgan Council - Activity Against Audit Plan 1st April 2021 to 30th November 2021

| Area | Audit Ojective, Scope / Risk | | | Recommendations | | | | |
|---|---|--------------|-------------|-----------------|---------|------|--------|-----|
| | | | Substantial | Reasonable | Limited | High | Medium | Low |
| Carry Forward from 2020- | Provision for those assignments which are still ongoing at the end of 2020-21. | | | | | | | |
| 21 | Safeguarding | complete | | ٧ | | | 2 | 3 |
| | Tender Evaluation & Award - Building Services | complete | | | √ | 2 | 7 | 2 |
| Closure of reports - 2020/21 | To finalise all draft reports outstanding at the end of 2020-21. | complete | | | | | | |
| Follow up Limited | To ensure that all limited assurance reports are followed up in a timely manner | | | | | | | |
| Assurance Reports | FOI System Follow Up | draft issued | | | | | | |
| · | All Saints Primary Follow Up | on-going | | | | | | |
| | Youth Services Follow Up | draft issued | | | | | | |
| | Direct Payments Follow Up | complete | | | ٧ | | 5 | 2 |
| Recommendation Monitoring | Monitoring the implementation of Internal Audit recommendations in consultation with the service areas which have received these recommendations. During the year, Internal Audit will review the process to ensure recommendations are followed up and reported upon to Audit Committee in a timely, efficient and effective manner. | on-going | | | | | | |
| Annual Governance Statement 2020-21 | The completion of the Council's Annual Governance Statement included with the Draft Statement of Accounts 2020-21. | complete | | | | | | |
| Annual Governance Statement 2021/22 | To make preparations for the production of the AGS for 2021/22 | | | | | | | |
| Safeguarding | This review will include an annual assessment of the Council's overall operating model for safeguarding; including reviewing | | | | | | | |
| | the adequacy of assurances obtained by the Council in respect of safeguarding arrangements in place for vulnerable adults | | | | | | | 1 1 |
| | and children particularly having regard to the impact of COVID19. | | | | | | | 1 |
| Grant Certification Work | Under the conditions of the specific grant determination, the Head of Audit must certify that the conditions of the grant | | | | | | | |
| | have been complied with. | | | | | | | |
| | Bus Services Support Grant 2020/21 | complete | | ٧ | | | 2 | |
| | Illegal Money Lending 2020/21 | complete | ٧ | | | | | 1 |
| | Enable 19/20 | complete | | | ٧ | 1 | 1 | |
| | Enable 20/21 | complete | | ٧ | | | 1 | 1 |
| | Regional Consortia School Improvement Grant 2020/21 | complete | | ٧ | | | 1 | |
| | Regional Developer Coordinator Grant | complete | | | | | | |
| | Housing Support Grant 2020/21 | complete | ٧ | | | | | 1 |
| Risk Management | Successful risk management relies on a corporate approach to ensure that all risks are identified and managed systematically and consistently across the Council | | | | | | | |
| Remote Working | Remote working impact on governance and internal control arrangements using the feedback from the questionnaire | on-going | | | | | | |
| Building Compliance | To provide assurance that schools and social care buildings are compliant with statutory safety guidelines | on-going | | | | | | |
| Pool Cars | To identify if the current fleet of pool cars is still economically advantageous since the introduction of home working. | | | | | | | |
| Performance Management | To review the performance management arrangements paying particular attention to the accuracy of the PI information collected and reported | | | | | | | |
| General Data Protection Regulations (GDPR) | This audit will review whether the Council has an effective control framework in place for ensuring that personal information that is gathered is only used for the purpose for which it was originally intended. | | | | | | | |
| SRS Joint Service | To provide assurance to the SRS Board on the systems and processes in place in respect of the overall control environment including governance, risk management and internal control for the 2020/21 Financial Year. | complete | | ٧ | | | 1 | 5 |
| SRS Joint Service | Undertake a service specific compliance review - area to be confirmed | | | | | | | |
| Contract Monitoring - Building Services | To provide assurance that during negotiation and settlement of disputes there is adherence to Council's policies and procedure including CPR and PCoP. | complete | | ٧ | | | 2 | 4 |

| Area | Audit Ojective, Scope / Risk | | Opinion | Recommendations | | |
|--|--|--------------|---------|-----------------|---|----------|
| Tender Evaluation & Award - Neighbourhood Services & Transport | To undertake a review of the procedures and processes associated with a number of Contracts and compliance to the Council's Rules and Regulations focusing on tender and award of contracts also having regard to any impact COVID19 has had to these processes. | complete | ٧ | | 3 | 1 |
| Pothole Repairs | To ensure that the controls surrounding the pot holes repair processes are operating satisfactorily and are in compliance with the Council's Financial & Contract Procedure Rules. Review the effectiveness and efficiency of the contracts to ensure the Council is achieving value for money | on-going | | | | |
| Waste | To ensure that any external funding is being spent in compliance to the specific criteria as well as in compliance with the Council's Financial & Contract Procedure Rules and PCop | | | | | |
| Housing | To provide assurance on the control environment of the rent setting and collection processes | | | | | |
| Housing Repairs | To review the systems and processes in operation surrounding Building Services responsive repairs to provide assurance on the adequacy of the control environment. | | | | | |
| Homelessness | To undertake any specific work identified as a result of the homelessness review being undertaken by the Scrutiny task & finish group | | | | | |
| Civil Enforcement | Compliance to Council's policies and procedures | | | | | |
| Schools | To undertake a number of school based reviews as well as cross cutting thematic reviews in accordance with the Internal Audit risk based assessment. | | | | | |
| | Ysgol Gymraeg Bro Morgannwg - stock control | draft issued | | | | |
| School CRSA | To undertake the annual controlled risk self – assessment for schools. The aim of the process is to enable Head Teachers to review their internal controls and to ensure that they undertake and comply with the requirements of current legislation | | | | | |
| Catering Company | To provide assurances on the operation of the Catering Company. | | | | | İ |
| School Admissions | To ensure all processes and procedures are in place and operating effectively | | | | | |
| Electronic Devices | To review the control and distribution arrangements of ICT equipment to schools. | | | | | |
| Material Systems – Key Financial Systems | A rolling programme of audits is adopted for material systems whereby the work programme for each year may differ, with each audit having varying amounts of system review, testing or a combination of the two. This approach enables us to deliver a more cost-effective service, whilst providing sufficient assurance as to the adequacy of the Council's material system control environment. | | | | | |
| | Cashiers | complete | V | | 1 | 3 |
| | Revenues & Benefits - Appeals, Complaints & Performance | draft issued | | | | |
| Capital Programme & Project Management | A review of this area will be undertaken to provide assurance that the Capital Programme remains on track and that slippage is accounted for, reported and regularly monitored. | | | | | |
| Early Retirement / Redundancy | Provide ensure transparency and assurance that Council's policies are adhered to | | | | | |
| Payroll | overtime, honorarium, enhancements etc | | | | | |
| DBS | To provide assurance that DBS checks are in place for all posts that have been identified as requiring one | complete | V | | 1 | 10 |
| PCI – DSS (Payment Card Industries – Data Security Standards) | To review the procedures and processes in operation relating to PCI - DSS to determine if the previously identified areas of weakness have been fully rectified and that the control environment is robust. | on-going | | | | |
| ICT Audit | ICT systems reviews will be undertaken across Directorates ICT systems to ensure robust controls are evident and operating effectively. | | | | | |
| Cyber Security | To provide assurance of the measures in place to mitigate the risk of cyber fraud | on-going | | 1 7 | | <u> </u> |
| Oracle | To ensure that changes made to processes as the result of the implementation of the new cloud based system are effective and efficient | | | | | |
| Procurement | Review current processes and practices to ensure that they are reasonable, effective and efficient in the current economic landscape identifying any best practice across the other Authorities within the Regional Service, including the review of FPN's. | | | | | |
| Insurance | To provide assurance that the service is operating efficiently and effectively | | | | | |
| Disabled Facilities Grants | To review the process and payments in regard to grants paid to applicants | complete | ٧ | | 5 | 1 |

| Area | Audit Ojective, Scope / Risk | Status | Opinion | | Recommendations | | | |
|---|--|---|---------|----|-----------------|---|----|----|
| Planning Applications and Appeals | To provide assurance on the control environment in respect of processes, decision making and fees and charges | on-going | | | | | | |
| Building Control | To provide assurance on the control environment in respect of processes, decision making and fees and charges | on-going | | | | | | |
| Property Services | To review the process and procedures in place in respect of commercial and consultancy Services provided | | | | | | | |
| Adoption Service | A compliance review to complete the Annual Accounting Statement | complete | | V | | | 1 | 4 |
| Regional Emergency Duty Team | To review the governance arrangements in place to ensure the Council is correctly represented. Collaborative work with Cardiff Council. | | | | | | | |
| Support for Carers | Carers' Assessments & Payments | | | | | | | |
| WCCIS | Ensure robust controls are in place and operating effectively | | | | | | | |
| Childrens Services | Review the process, system and recording in place at the point of initial contact. Approach from a system point of view – initial contact to assessment. | | | | | | | |
| Governance & Audit | This allocation covers Member reporting procedures, mainly to the Governance & Audit Committee, plan formulation and | | | | | | | |
| Committee / Member and SLT Reporting | monitoring, and regular reporting to, and meeting with, the Section 151 Officer, SLT and the RIAS Board. | | | | | | | |
| Compliance – expenses / mileage claims | Review of expenses / mileage claims submitted which are over three months old. Ongoing throughout the year. | ongoing - since the 1st April 2021, 121 claims have been reviewed. | | | | | | |
| Exemptions to Contract / Finance Procedure Rules | To challenge the use of exemptions to both Contract and Finance Procedure Rules via the waiver procedure. Challenge provided throughout the year. | ongoing - 45 waivers have been requested and 38 agreed. | | | | | | |
| Advice & Guidance | To allow auditors to facilitate the provision of risk and control advice which is regularly requested by officers within the authority, including maintained school based staff. | on-going | | | | | | |
| Data Analytics | Data Analytics is proving to be a useful internal audit tool as councils become more reliant on electronic data, as data analytics enables a vast amount of data to be analysed when selecting testing samples | | | | | | | |
| External Audit Liaison | To ensure that a "managed audit" approach is followed in relation to the provision of internal and external audit services. | on-going | | | | | | |
| Annual Opinion Report | To prepare and issue the Head of Audit's Annual Opinion Report 2020/21. | complete | | | | | | |
| | Preparation for the production of the 2021/22 Annual Opinion Report | | | | | | | |
| Audit Planning | To prepare and present the annual risk based audit plan for 2021/22. | complete | | | | | | |
| | To prepare and present the annual risk based audit plan for 2022/23. | | | | | | | |
| Compliance with PSIAS | Review compliance with the Public Sector Internal Audit Standards. | on-going | | | | | | |
| Emerging Risks / unplanned | To enable Audit Services to flexibly respond to provide assurance activity as required. | | | | | | | |
| · | Compliance to the Employees Code of Conduct / Declaration of Interest | complete | | ٧ | | | 1 | |
| Fraud / Error / Irregularity | National Fraud Initiative - Collection of data and analysis of matches for the NFI exercise, acting as first point of contact and providing advice and guidance to key contact officers. | on-going | | | | | | |
| Fraud / Error / Irregularity | Irregularity Investigations - Reactive work where suspected irregularity has been detected. | | | | | | | |
| Fraud / Error / Irregularity | Anti-Fraud & Corruption – Proactive - Proactive counter-fraud work that includes targeted testing of processes with inherent risk of fraud. | | | | | | | |
| | Overall Totals | | 2 | 11 | 4 | 3 | 34 | 38 |