CABINET

Minutes of a Remote meeting held on 20th October, 2022.

The Committee agenda is available <u>here</u>.

The Meeting recording is available <u>here</u>.

<u>Present</u>: Councillor L. Burnett (Chair); Councillors R.M. Birch, B.E. Brooks, G. John, S. Sivagnanam, E. Williams, M.R Wilkinson and M.R. Wilson.

Also Present: Councillors S.J. Haines and Dr. I.J. Johnson.

C96 ANNOUNCEMENT –

The Leader welcomed all parties to the Cabinet meeting and reminded everyone present that the meeting was being Live Streamed as well as recorded via the internet and this recording archived for future viewing.

She asked if all participants please 'mute' themselves when not speaking in order to avoid any background noise or feedback when other participants were speaking, and if a participant wished to speak if they could put their hand up (to be seen on screen) or use the 'raise hand' function.

Members were asked to ensure that all debate was raised verbally and not via the 'chat' function for the sake of the recording. The 'chat' function could be used to highlight any technical issues and/or to get the attention of the Chair or Democratic Services Officer.

C97 MINUTES -

RESOLVED – T H A T the minutes of the meetings held on 29th September and 6th October, 2022 be approved as a correct record.

C98 DECLARATIONS OF INTEREST –

There were no declarations received.

C99 DRAFT VALE OF GLAMORGAN ANNUAL SELF-ASSESSMENT 2021/22 (REF) –

The reference from Governance and Audit Committee of 27th September, 2022 was presented.

The Leader referred to the discussion that had taken place at the meeting including direction of travel indicators, more related to the actions in supporting the basic needs of vulnerable groups as a result of the cost of living crisis and greater reference to the proposals for the redevelopment of the former Aberthaw Power station.

Having considered the reference, it was subsequently

RESOLVED – T H A T the views of the Governance and Audit Committee be noted and taken into consideration alongside Item 9 on the meeting agenda.

Reason for decision

Having regard to the contents of the report and discussions at the meeting.

C100 CORPORATE COMPLAINTS ANNUAL REPORT 2021/22 (REF) –

The reference from Governance and Audit Committee of 27th September, 2022 was presented.

The Leader referred to the information as part of the Public Service Ombudsman for Wales' Annual Letter, attached to the reference and report at Appendix B, and that work continued to minimise the number of complaints received which totalled 358, in line with the long-term trend averaging 377.

A typographical error was noted at the foot of Page 1 of the reference, which read 'Analysis of complaints information for 2022/23' but should have read 'Analysis of complaints information for 2021/22'.

Having considered the reference, it was subsequently

RESOLVED -

- (1) THAT the comments of the Governance and Audit Committee be noted.
- (2) T H A T the findings of the Governance and Audit Committee in relation to the Annual Self-Assessment report as it goes forward in terms of ongoing learning, what could be achieved when handling complaints and also with communications with members of the public in terms of the responsibilities of the Council, be noted.

Reason for decisions

(1&2) Having regard to the contents of the report and discussions at the meeting.

C101 PUBLIC SERVICES OMBUDSMAN FOR WALES (PSOW): HOMELESSNESS REVIEWED, AN OPEN DOOR TO POSITIVE CHANGE: ACTION ON SUGGESTED RECOMMENDATIONS TO NON-INVESTIGATED AUTHORITIES (REF) –

The reference from Governance and Audit Committee of 27th September, 2022 was presented.

Having considered the reference, it was subsequently

RESOLVED – T H A T the recommendations of the Homelessness Reviewed: An Open Door to Positive Change Report, the Public Services Ombudsman for Wales' letter to the Council and the progress made to date be endorsed.

Reason for decision

Having regard to the contents of the report and discussions at the meeting.

C102 DRAFT VALE OF GLAMORGAN ANNUAL SELF-ASSESSMENT 2021/22 (REF) –

The reference from Homes and Safe Communities Scrutiny Committee of 5th October, 2022 was presented.

Having considered the reference, it was subsequently

RESOLVED – T H A T the views of the Homes and Safe Communities Scrutiny Committee be noted and taken into consideration alongside Item 9 on the meeting agenda.

Reason for decision

Having regard to the contents of the report and discussions at the meeting.

C103 DRAFT VALE OF GLAMORGAN ANNUAL SELF-ASSESSMENT 2021/22 (REF) –

The reference from Corporate Performance and Resources Scrutiny Committee of 12th October, 2022 was presented.

The Leader referred to the detailed discussion that the Committee had at the meeting, including making information in the report more accessible and less use of jargon in favour of plain English.

She also referred to those not in employment educational training, being referred to separately by their specific age group. Any amalgamation of some of the figures could result in those young people being lost as during that 3-year period young people could drop out of the system quite easily and would not be picked up unless

monitored. Also, any disaggregated data in terms of age helped Officers to understand whether or not there were any other steps that could be taken to support young people.

Having considered the reference, it was subsequently

RESOLVED – T H A T the views of the Corporate Performance and Resources Scrutiny Committee be noted and taken into consideration alongside Item 9 on the meeting agenda.

Reason for decision

Having regard to the contents of the report and discussions at the meeting.

C104 FINAL DRAFT VALE OF GLAMORGAN COUNCIL ANNUAL-SELF ASSESSMENT REPORT 2021/22 (EL/PR) (SCRUTINY – ALL) –

The report sought Cabinet endorsement of the Final Draft Vale of Glamorgan Annual Self-Assessment Report 2021/22, incorporating the key findings from engagement with key stakeholders.

The Final Draft Vale of Glamorgan Annual Self-Assessment report (Appendix A) drew on a wide range of information sources (including the views of key stakeholders) to assess the progress made by the Council in meeting its Annual Delivery Plan commitments for 2021/22 as aligned to Corporate Plan Well-being Objectives. The findings would identify how to further enhance internal processes and use of resources to improve and support achievement of the Annual Delivery Plan commitments and Corporate Plan Well-being Objectives.

The Annual Self-Assessment report was a new requirement for Welsh Local Authorities under the Local Government and Elections (Wales) Act 2021, which required the Council to keep performance under review, consult on and then publish a report setting out the conclusions of self-assessment once in respect of every financial year.

In line with new performance duties, the Council had engaged with key stakeholders and asked them what they thought about achievements over the past year and the areas which needed focus in the coming year. Having considered progress with the Annual Delivery Plan, stakeholders were also asked whether the Council's four Corporate Plan Well-being Objectives continued to remain relevant.

A programme of engagement activities were undertaken during August-October 2022, targeting local people, Council staff and other key stakeholders via an online survey, various social media communications, as well as attendance at a number of public events across the Vale of Glamorgan. The Draft Self-Assessment report was also widely circulated with a request for comments from key partners including recognised Trade Unions via the Joint Consultative Forum.

A summary of the consultation findings (appended at Appendix B) presented a mixed picture. When asked whether the Council had achieved the objectives set in the previous year, public respondents generally responded more positively to the themes of, 'Providing Care and Support' and 'Improving infrastructure'. They were least positive about 'Responding to the Climate Change Challenge – Project Zero' and the 'Cost-of-Living Crisis'. Council staff respondents were most positive about 'Providing Care and Support' with 'Project Zero' and 'Involving our Communities' received the least positive responses.

A majority of respondents (public and Council staff) agreed that the Council's Wellbeing Objectives remained relevant. In terms of areas for future focus, again, the majority of all respondents were in agreement with the proposed areas of future focus identified for each of the six Annual Delivery Plan themes. The additional areas of focus suggested by respondents broadly fell within the areas of focus proposed for each of the six Annual Delivery Plan themes, giving further assurance to the Council's self-assessment findings and proposed direction for 2023/24. The consultation received 125 individual responses to the survey, and whilst around 2,500 people looked at the social media communications and animations, 30 comments were received across the various animations. A further 20 responses were received from Council staff. Despite the low response rate, a summary of all respondents' views has provided a snapshot of stakeholder views and gives useful insights which would help to shape next year's (2023/24) Annual Delivery Plan priorities and associated Service Plans for the same period.

It was clear from the public survey analysis that there was a general lack of awareness and understanding of what the Council did and that more needed to be done to communicate information in a way that was easier for people to understand so they were encouraged to participate in engagement activities. In addition, Council colleagues would benefit from regular communication about performance overall. These issues were being progressed through the new Public Participation Strategy.

As part of the engagement work, elected Members were also consulted on the draft report via Scrutiny Committees and the views of Members had been incorporated within the Final Draft Vale of Glamorgan Annual Self-Assessment Report 2021/22 (Appendix A) as appropriate. In accordance with the Local Government and Elections (Wales) Act 2021, Governance and Audit Committee had played a specific role in contributing to the Annual Self-Assessment process and having reviewed a draft Self-Assessment report on 27th September, 2022, made two recommendations which had been addressed within the Final Draft Vale of Glamorgan Annual Self-Assessment 2021/22 report.

Overall, based on a review of last year's performance and the findings from the consultation work with citizens, partners, Council staff and other key statutory consultees, it was believed that, on balance, the Council had met its Annual Delivery Plan commitments for 2021/22, in what continued to be a challenging year for the Council. Whilst the self-assessment findings and stakeholders views did give some assurance that the Council were heading in the right direction, it was recognised that the challenges that lay ahead were significant and would require the Council to fundamentally rethink how it operated as an organisation in order to succeed in

future proofing and protecting the services that matter to the citizens of the Vale of Glamorgan and their well-being.

The Leader said that communication regarding the Council's responsibilities was needed to ensure that the public understood the services being provided and any relevant support available.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED -

- (1) T H A T the consultation summary findings (Appendix B) and the updated Final Draft Vale of Glamorgan Annual Self-Assessment report 2021/22 appended at Appendix A be endorsed.
- (2) T H A T the Final Draft Vale of Glamorgan Annual Self-Assessment report be referred to Governance and Audit Committee (24th October, 2022) for their consideration and approval in line with their statutory role, under Part 6 (section 114) of the Local Government & Elections (Wales) Act 2021 and that upon consideration the Committee refers any recommendations back to Cabinet for their final consideration (3rd November, 2022) prior to Cabinet referring this report, the comments of the Governance and Audit Committee and Cabinet's responses to Council (9th November, 2022) for consideration and approval. Should Governance and Audit Committee make no further comments regarding the Draft Vale of Glamorgan Annual Self-Assessment 2021/22, Cabinet would consider the Draft Vale of Glamorgan Annual Self-Assessment 2021/22 as agreed and refer the matter to Full Council.
- (3) T H A T the use of paragraph 15.14.2(ii) of the Council's Constitution (urgent decision procedure) be authorised to allow the Final Draft Vale of Glamorgan Annual Self-Assessment 2021/22 to be referred to the Governance and Audit Committee meeting taking place on 24th October, 2022 for consideration, with any recommendations considered by Cabinet on 3rd November, 2022 if required, prior to Full Council consideration on 9th November, 2022.

- (1) To enable Cabinet to consider the consultation feedback and then approve the subsequent changes to the Final Draft Annual Self-Assessment report 2021/22.
- (2) To enable the Governance and Audit Committee to consider the Final Draft Vale of Glamorgan Annual Self-Assessment findings in line with its statutory role, under Part 6 (section 114) of the Local Government & Elections (Wales) Act 2021.
- (3) To ensure that the Final Draft Vale of Glamorgan Annual Self-Assessment report 2021/22 can be presented to Council in November for consideration and approval.

C105 ANNUAL DELIVERY PLAN MONITORING REPORT: QUARTER 1 PERFORMANCE 2022/23 (EL/PR) (SCRUTINY – ALL) –

The report presented quarter the Council's performance results for the period 1st April, 2022 to 30th June, 2022 in delivering the Council's 2022/23 Annual Delivery Plan commitments as aligned to its Corporate Plan Well-being Objectives.

The performance report presented progress at quarter 1 (Q1) (1st April, 2022 to 30th June, 2022) towards achieving Annual Delivery Plan (2022/23) commitments as aligned to Corporate Plan Well-being Objectives.

All 4 Corporate Plan Well-being Objectives were attributed a Green performance status at Q1 to reflect the good progress made to date in meeting Annual Delivery Plan commitments for 2022/23.

94% (341 out of 362) of planned activities outlined in the Annual Delivery Plan had been attributed a Green performance reflecting the positive progress made during the quarter, 1% (2) of planned activities were attributed an Amber status and 5% (19) of planned activities were attributed a Red status.

Of the 128 performance measures aligned to Corporate Plan Well-being Objectives, data was reported for 32 measures where a performance status was applicable. 56% (18) measures were attributed a Green performance Status, 13% (4), Amber status and 31% (10), Red status. A performance status was not applicable for 96 measures, 22 of those related to those measures establishing baseline performance for 2022/23, 67 of those measures were monitored annually and 7 of the measures no update was provided.

The report sought Cabinet's consideration of Q1 performance results and the proposed remedial actions to address areas of identified underperformance.

All 5 Scrutiny Committees had reviewed Q1 performance reports between 6th and 12th October, 2022 and upon consideration, had noted the performance results and progress to date in relation to the Annual Delivery Plan 2022/23.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED -

- (1) THAT the views and recommendations of Scrutiny Committees in relation to Quarter 1 performance and approval of identified remedial actions as the basis to address areas of underperformance and to tackle the key challenges identified be endorsed.
- (2) T H A T the overall service performance results to date and progress made towards achieving the priorities in the Council's Annual Delivery Plan 2022/23 be noted.

Reasons for decisions

- (1) To ensure the Council clearly demonstrated the progress being made towards achieving its commitments in the Annual Delivery Plan 2022/23 aimed at making a positive difference to the lives of Vale of Glamorgan citizens.
- (2) To ensure the Council was effectively assessing its performance in line with the requirement to meet its performance requirements as outlined in the Local Government & Elections (Wales) Act 2021 and reflecting the requirement of the Wellbeing of Future Generations (Wales) Act 2015 that it maximises its contribution to achieving the well-being goals for Wales.

C106 UPDATE ON THE COMMUNITY BENEFITS AND SUSTAINABILITY OUTCOMES OF BAND B OF THE SUSTAINABLE COMMUNITIES FOR LEARNING PROGRAMME (EAWL) (SCRUTINY – LEARNING AND CULTURE) –

The report sought to provide Cabinet with an update on the community benefits and sustainability outcomes of Band B of the Sustainable Communities for Learning programme to date.

The report provided an update on high level targets and examples of community benefits delivery by the Sustainable Communities for Learning team and the appointed contractors (Bouygues, ISG and Morgan Sindall) and consultants (AECOM) of the Barry Secondary Learning Communities (BSLC), Centre for Learning and Wellbeing, Expansion of Ysgol Y Deri, Cowbridge Primary Provision and Western Vale Primaries (WVP) projects.

Between January 2019 to August 2022 the Band B projects had delivered the following:

- o Over 12,500 person weeks of New Entrant Jobs with 158 new full-time jobs;
- Over 7,000 person weeks of New Entrant Training, including 104 apprenticeships and 32 work experience placements;
- o Over 3,000 hours of school STEM engagements, reaching over 11,000 pupils;
- o 6 supply chain engagement events;
- o An average of 99% of construction waste avoiding landfill; and
- o An average of 82% construction spend within Wales, with 85% of subcontractors based in Wales and 50% of the workforce coming from the local postcode.

The report also provided an update on how the Sustainable Communities for Learning programme was considering and implementing sustainability within its current schemes and future work to be delivered by 2024.

All new build schools were designed to meet BREEAM Excellent standard which included delivering energy efficient buildings and enhancing habitats for wildlife. From January 2022, all new school buildings would also be net zero carbon in operation, with aims to improve embodied carbon year on year.

The Sustainable Communities for Learning programme monitored a range of sustainability outcomes post occupancy; including educational attainment, energy consumption, and community use of facilities.

The Council had also been working on a process to approach sustainability more holistically and in particular to decarbonise new school buildings with consideration of the whole life cycle; the overarching aim was to achieve net-zero carbon in future projects.

To further embed sustainability and well-being, the Council had developed a directory in collaboration with Constructing Excellence in Wales, other industry partners and the Office of the Future Generations Commissioner to help integrate the Well-being of Future Generations (Wales) Act 2015 into the design and delivery process.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED -

- (1) T H A T the progress towards community benefits targets made by the Sustainable Communities for Learning team and the appointed contractors and consultants of the Barry Secondary Learning Communities and Western Vale Primaries schemes set out in the report be noted.
- (2) T H A T the sustainability measures already put in place within the Sustainable Communities for Learning programme and progress towards further measures to be implemented in future schemes be noted.
- (3) THAT the report be referred to the Learning and Culture Scrutiny Committee for consideration with regards to the delivery of community benefits for existing and future Sustainable Communities for Learning schemes.
- (4) THAT Cabinet write to each of the contractors, thanking them for their work and efforts in contributing to this incredibly successful scheme.

- (1&2) Having regard to the contents of the report and discussions at the meeting.
- (3) To ensure the Learning and Culture Scrutiny Committee are updated on the progress made to date and for further consideration of future schemes.
- (4) To acknowledge the work carried out by the contractors on achieving those goals outlined within the report.

C107 MAINTENANCE OF TRAFFIC SIGNAL EQUIPMENT CONTRACT (NBS) (SCRUTINY – ENVIRONMENT AND REGENERATION) –

The report advised of the tender process for the provision of a new 3-year Maintenance of Traffic Signals contract.

An existing Maintenance of Traffic Signals contract had successfully operated from April 2014 and been extended on several occasions by delegated authority and emergency powers.

The Contract provided for suitable maintenance contract to enable the essential and cost-effective management and repair of the Council's Highway Maintenance Traffic Signals and Pedestrian Crossings, Vehicle Activated Signs and Associated equipment.

The Contract was tendered via the Sell2Wales portal on 23rd June, 2022 with tenders being returned on 25th July, 2022 following which a detailed evaluation exercise was carried out.

It was proposed to appoint Centregreat Ltd. following a detailed tender evaluation and assessment exercise.

It was intended that the appointment of contractors to the Call of Contract would be initially for a period of 3 years in accordance with the contract with an option to extend the contract.

The award of services under the Contract would be financed from internal annual revenue budget available for works under the Maintenance of Traffic Signals and Pedestrian Crossings, Vehicle Activated Signs and Associated equipment Contract.

The Contract would be administered within the Engineering Section of Neighbourhood Services and Transport.

Full financial details of the tendering process were detailed in a Part II report later on the agenda and Cabinet was requested to consider the reports in conjunction.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED – T H A T the contents of the Report be noted and considered in connection with the Part II report later on the agenda.

Reason for decision

To allow the Part I and Part II report to be considered together

C108 TENANT AND LEASEHOLDER PARTICIPATION STRATEGY 2022 – 2025 (PSHTE) (SCRUTINY – HOMES AND SAFE COMMUNITIES) –

The report sought to approve and adopt the Tenant and Leaseholder Participation Strategy 2022 - 2025.

The draft Tenant and Leaseholder Strategy 2022 - 2025 was presented to Cabinet on 20th December, 2021. Cabinet recommended that the Strategy, and the accompanying Equality Impact Assessment be referred to Homes and Safe Communities Scrutiny Committee for consideration, as part of the consultation process.

Consultation has now been undertaken with Homes and Safe Communities Scrutiny Committee, tenants, the internal Glam and Diverse networks, and feedback had been incorporated. The strategy was now ready for formal approval and adoption.

Councillor Wilkinson referred to the Council now engaging with more tenants, leaseholders and private tenants, conducting events in the Civic Offices and the Memorial Hall to encourage more tenants and leaseholders to get involved. There were also community events taking place in St. Luke's and St. Paul's in Penarth and a piece of land had been converted into a community garden with the involvement of local residents and the Colcot School.

Councillor Wilson said that the Strategy would continue to promote and widen genuine partnerships between tenants and their communities.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED -

- (1) T H A T the Tenant and Leaseholders Participation Strategy 2022 2025 attached at Appendix 1 to the report) and the Equality Impact Assessment (attached at Appendix 2 to the report) be adopted.
- (2) THAT widening the scope for engagement with tenants and leaseholders be agreed.

- (1) Consultation had been undertaken and had been adopted and no significant changes had been required to be made following the consultation.
- (2) To increase participation in the delivery of the Strategy by taking on board the views of tenants and leaseholders who were not currently part of the established engagement groups.

C109 REGIONAL UNPAID CARERS CHARTER (SCH) (SCRUTINY – HEALTHY LIVING AND SOCIAL CARE) –

The report sought to approve the Regional Unpaid Carers Charter and the Regional Young Carers Charter.

The report also provided an overview of the work of the Regional Partnership Board in relation to unpaid carers including young carers.

Draft versions of the Unpaid Carers Charter and the Young Carers Charter were considered by Health Living and Social Care Scrutiny Committee on 6th September, 2022.

Councillors John and Sivagnanam supported the report and the fantastic amount of work unpaid carers do in looking after their loved ones. Councillor Sivagnanam added that it was important to acknowledge those unpaid carers whose own needs were often secondary to the person they were caring for.

The Leader said it was important that those with caring responsibilities have them considered and noted that schools were also very supportive of young carers.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED -

- (1) THAT the draft Regional Unpaid Carers Charter (Appendix 1 to the report) and the draft Regional Young Carers Charter (Appendix 2 to the report) be approved
- (2) T H A T the draft companion document that was being produced to support the Charters (Appendix 3 to the report) be noted.

Reasons for decisions

- (1) To ensure that the Carers' Charters were formally endorsed.
- (2) .Having regard to the contents of the report and discussions at the meeting

C110 EXCLUSION OF PRESS AND PUBLIC -

RESOLVED – T H A T under Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in Part 4 of Schedule 12A (as amended) of the Act, the relevant paragraphs of the Schedule being referred to in brackets after the minute heading.

C111 MAINTENANCE OF TRAFFIC SIGNAL EQUIPMENT CONTRACT (NBS) (SCRUTINY – ENVIRONMENT AND REGENERATION) (EXEMPT INFORMATION – PARAGRAPHS 13 AND 14) –

The report sought to obtain the approval of Cabinet to award the Maintenance of Traffic Signal Equipment contract

An existing Maintenance of Traffic Signals contract had successfully operated from April 2014 and been extended on several occasions by delegated authority and emergency powers to allow time to procure a new contract for financial years 2022/23.

The report detailed the tender process for the provision of a new 3-year maintenance of Traffic Signals contract, which included conditions for an extension of a further 12 or 24 months on agreement with the relevant contractors.

The Contract provided for suitable maintenance to enable the essential and costeffective management and repair of the Council's Traffic Signals and Pedestrian Crossings, Vehicle Activated Signs and Associated equipment to ensure that it operated as effectively as possible.

The Contract was tendered via the Sell2Wales portal on 23rd June, 2022 with tenders being returned on 25th July, 2022 following which a detailed evaluation exercise was carried out as provided at Appendix A.

It was proposed to appoint Centregreat Ltd. following a detailed tender evaluation and assessment exercise. Centregreat Ltd. being the only contractor that submitted a tender return, which was not considered unusual given the specialist nature of the work and current market position.

It was intended that the appointment of contractors to the Contract would be initially for a period of 3 years in accordance with an option to extend the Contract for a further 12 or 24 months.

The award of services under the Contract would be financed from the internal annual revenue budget available for works under the Maintenance of Traffic Signals and Pedestrian Crossings, Vehicle Activated Signs and Associated equipment Contract.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED -

(1) THAT the award of the contract for Maintenance of Traffic Signal Equipment as referred in the Report to Centregreat LTD be approved.

- (2) T H A T delegated authority be granted to the Monitoring Officer/Head of Legal and Democratic Services to draft and execute the contract for the award of the Maintenance of Traffic Signal Equipment contract.
- (3) T H A T delegated authority be granted to the Director of Environment and Housing in consultation with the Cabinet Member for Neighbourhood and Building Services to extend the contract after the initial 3 year period, for a further 12 or 24 months in accordance with the contract terms, subject to the agreement with the relevant contractor.
- (4) T H A T the continued extension of the existing Maintenance of Traffic Signals contract originally awarded on 1st April, 2014 to Centregreat Ltd beyond September 2022 be approved, until such time that the new Maintenance of Traffic Signal Equipment contract be awarded and executed.

- (1) To ensure compliance with the Council's Contract Standing Orders and Financial Regulations.
- (2) To ensure that the necessary legal documentation was in place for the Contract.
- (3-4) To ensure business continuity and continued, efficient, cost-effective maintenance of the Council's traffic signal equipment.